

11TH "BEST PRACTICE IN CITIZENS' PARTICIPATION" Award

AWARD APPLICATION FORM

A. BASIC INFORMATION:

Title of the experience : Bangkit Berdaya		
Name of city/region : Jambi City		
Promoting entity: Jambi City Government, Mayor of Jambi City, Syarif Fasha, ME		
Country: Indonesia		
Starting date: January 2015		Finishing date : on going
Population size: 732.479		
Surface area: flat		
Population Density: 2,766		
GDP per capita: 7.76		
Sector of the economy: Services and Trade		
Type of experience:	Participatory budget	✓
	Urban planning	✓
Regional scope	District	✓
Thematic area	Urban management	✓
	Environment and/or urban agriculture	✓
	Social inclusion	✓

B. PROCESS

DESCRIPTION OF THE CONTEXT IN WHICH THE EXPERIENCE OCCURRED

Bangkit Berdaya is an acronym for Intensively Developing Sub-districts Through Community Effort, creating equitable infrastructure and environmental facilities through community-based efforts.

The Bangkit Berdaya program is an innovative program of Jambi City. It was formed because more small-scale development proposals were received from the community during the city's yearly development planning than could be addressed by relevant departments. Under this program the government provides construction materials and the community provides labor in the Indonesian tradition of "gotong – royong" or working together as a community.

The Bangkit Berdaya program is intended to encourage accelerated development of public facilities, infrastructure and neighborhood utilities, and sanitation facilities, and to encourage community participation in environmental development.

OBJECTIVES

The primary objective of Bangkit Berdaya is to accelerate infrastructure

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development at the RT level, and to promote cooperative community participation in support of government programs. The desired outcome of this initiative is to change financing arrangements under which all local infrastructure programs were handled by the Public Works Department, resulting in long waiting times for community proposals to be executed. Bangkit Berdaya makes it easy and fast for community proposals to be executed, creating a cleaner and neater environment. Bangkit Berdaya empowers the community and stimulates cooperative spirit at the Sub District Level to address local infrastructure and environmental issues.

DESCRIBE THE EXPERIENCE

Our current Mayor, Mr. Syarif Fasha, strongly believes that urban transformation requires empowered city leadership and innovative urban governance. Under his administration we have put in place some transformative programs to improve our public services by increasing participation in policy formation and application by the community and other stakeholders.

BANGKIT BERDAYA" (Intensively developing sub-districts through community effort)

- An initiative on the environment and sanitation.
- An initiative on the green economy,
- An initiative on community social cohesion

This innovative program was established because thousands of small-scale development proposals were received from communities during the city's yearly democratic development planning but only a small number of them could be addressed by the appropriate departments. This program addresses the many needs for small infrastructure improvements, and many small needs together can be quite large. The Bangkit Berdaya program is dedicated to accelerated development of public facilities, infrastructure and neighborhood utilities, and local sanitary facilities, and encourages community participation in environmental development. It promotes collaboration among communities, the private sector, and government.

The basic principle of this program is that government provides construction materials and the community provides labor in the Indonesian tradition of "gotong –

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royong" or community action. Government initiates projects with fund grants to the community, the community offers labor and additional financial resources, and the private sector participates in local government's development programs through their CSR (Corporate Social Responsibility) fund or activities.

LEADERSHIP AND SHARED RESPONSABILITES.

The program was purely the current Mayor's innovation in response to the Public Works Department's inability to address many development and infrastructure proposals offered by communities to improve their local environments.

Communities respond appreciatively to this program because it enhances the neighbourhood environment, enhances the community's sense solidarity and unity, and shares responsibilities among government and community. The role of the community in improving its living conditions is very important.

COLLABORATION WITH OTHER ENTITIES OR WITH OTHER DEPARTMENTS OF THE SAME MUNICIPAL GOVERNMENT

Bangkit Berdaya involves many actors, including the private sector, local government (i.e., the Public Works Department, 11 Subdistricts, 1,534 neighbourhood forums, and the community at large).

C. METHODOLOGY

DESCRIBE THE METHODOLOGY AND THE PARTICIPATION MECANISMS IMPLEMENTED IN THE DIFFERENT STAGES OF THE PROCESS.

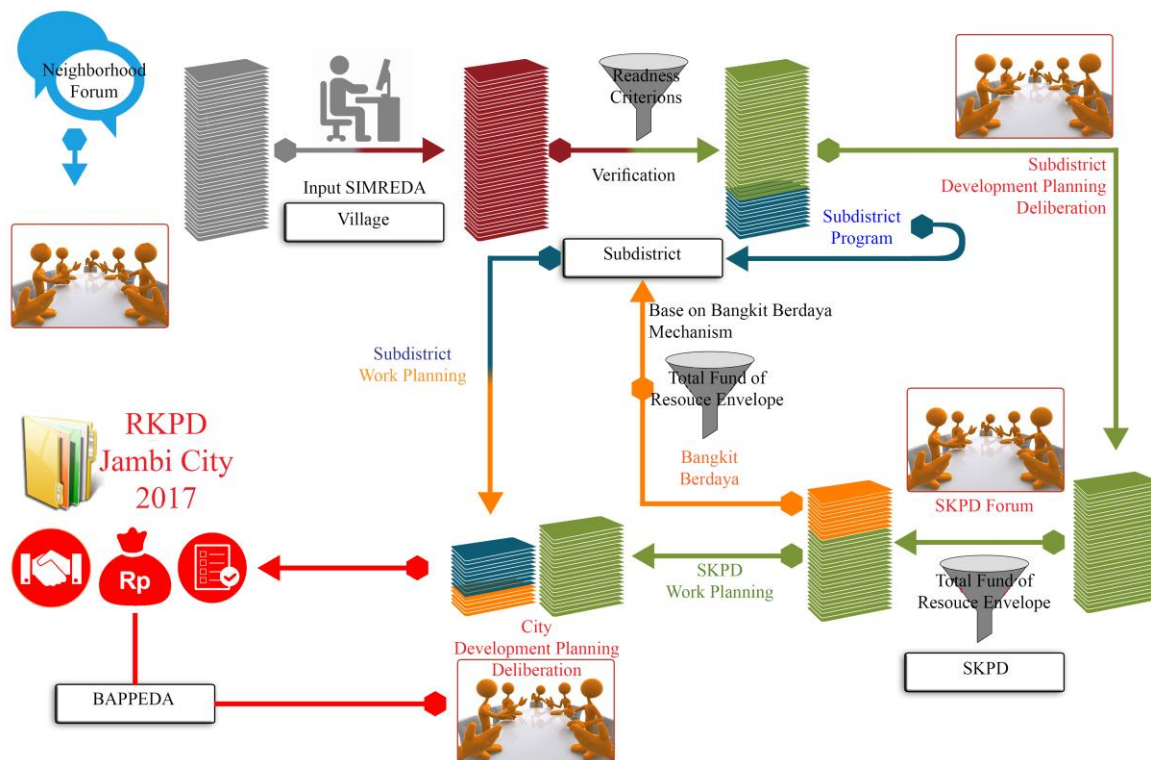
This citizen's participatory in local development started at very local level, from Musrenbang Forum (DEVELOPMENT PLANNING DELIBERATION).

Our city's urban planning emphasizes the centrality of community participation as the core of our urban planning. We have MUSRENBANG (DEVELOPMENT PLANNING DELIBERATION) that begins at the village level of our community.. Jambi City has 1548 villages consisting of 62 subdistricts. Every year in

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February each subdistrict holds the subdistrict Musrenbang that is attended by community and the village heads who discuss what programs and activities they should propose in writing to improve and develop their villages. Those proposed programs are then sent to the district level. At the district level those proposals are selected based on their priorities and urgency. Selected proposals are then sent to the City for consideration to be included in city programs for the following year. Community representatives are invited to attend the city hearing where city-level deliberations are conducted.



In the last two years we have simplified the process of Musrenbang, reducing the number of programs from almost 200 programs to 51 programs, making it easier to measure policy performance. We also implemented the smart city concept in our planning, including the e-planning system. Our city planning and development procedures accommodate and store the community proposals that arise from bottom up planning. This e-planning system can be seen and accessed by the entire community to verify that their proposals are in the system. This transparency increases the trust of people in their government. People can also see the selection

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process by which one proposal is approved over others. They can see explained the urgency of one proposal over another. It creates empathy for other districts. For example, residents of a district denied requested road repairs can see documentation showing that districts whose requests were approved had greater needs.

Aside from community participation, we also incorporate a traditional Indonesian value known as "GOTONG ROYONG" a tradition of working together to finish a project of common interest. With Gotong Royong we create a collaboration among communities, government, and the private sector to create better infrastructure. With Gotong Royong, we have instituted several local initiatives to accelerate infrastructure development, develop the economy and promote community participation, including Bangkit Berdaya Program.

Bangkit Berdaya activities, was basically collection from small scale proposal from community neighbourhood. This proposal then forwarded to related departments who can handle which is kecamatan (subdistricts), then kecamatan will allocate budget from local budget for this activities, Kecamatan will buy materials for the work project based on the calculation of Public Work Department (figure attached).

D. FUNDING STRATEGY AND BUDGET

BUDGET

In 2015 the total budget allocated from local budget for Bangkit Berdaya is Rp.4,403,975,00 which is 0.32% from the total local budget, but donations from the community including free labour brought total investment from local government and community to over 6 Billion rupiah. In the 2016 budget Rp. 7,450,000,00 , 0.49% of the local budget, was allocated to Bangkit Budaya. In the same year community donations - whether in kind, labour or money was valued at over 50% of government allocations, raising total investment to 11 Billion rupiah.

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FUNDING STRATEGY

In 2015, community donations to this program in term of money, in kind, and free labour reached about Rp. 2,642,385.000.00. In 2016, the amount come from community reached Rp. 3,725,000,000.00, which is half than 50% of the local budget allocated for this program.

E. INFORMATION SPREADING AND FEED-BACK TO THE PARTICIPANTS

DESCRIPTION OF THE INFORMATION DISSEMINATED DURING THE PROCESS.

What kind of information has been disseminated?

Public socialisation to Musrenbang and Bangkit Berdaya was undertaken by whole departments of local government in Jambi City, through website, onsite socialization, neighbourhood forums, newspaper and TV.

FEED-BACK TO THE PARTICIPANTS

Feedback regarding community participants' satisfaction with the program was provided to the local government through village heads.

F. RESULTS

TOTAL NUMBER OF PARTICIPANTS. PERCENTATGE OF PARTICIPANTS OVER THE TARGET POPULATION GROUP. PROFILE OF THE PARTICIPANTS.

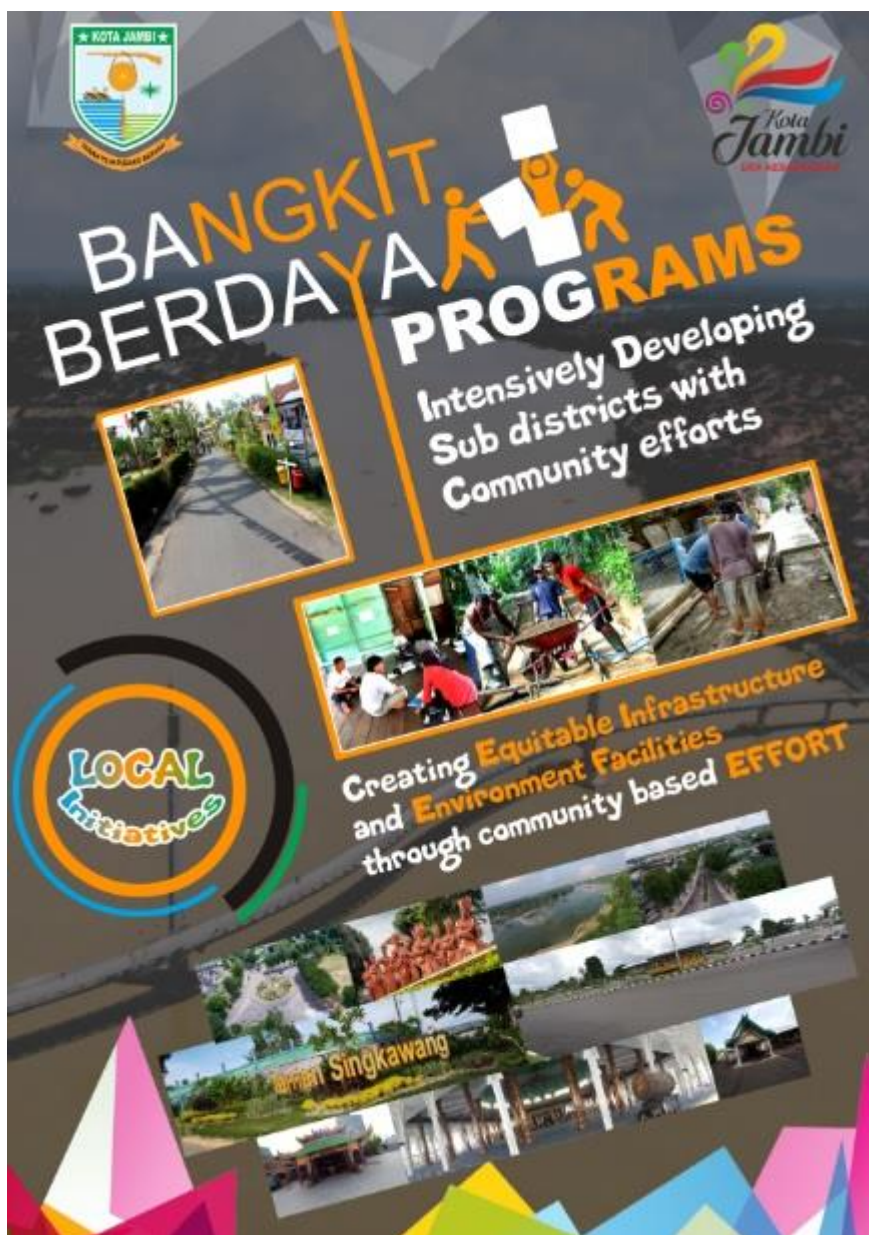
The number of participants in this annual program is huge. In 2015 1.534 community forums submitted over 3,000 proposals. Over 180.000 people (or twenty-five percent of Jambi residents) were impacted directly by the program that



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year. In 2016 the number of participants reached over 300.000 people.



HAVE THE RESULTS BEEN DOCUMENTED? WHAT KIND OF DOCUMENTATION IS IT? HAVE OUTCOMES BEEN RETURNED TO THE CITIZENS?

Yes, it been documented. The program has been enjoyed and used by the public. Citizens have been socialized to the program via newspapers, TV and meetings between the local officials and communities.

IMPACTS ON PUBLIC POLICY. PLEASE DESCRIBE IF, ONCE THE EXPERIENCE HAS BEEN IMPLEMENTED, HAVE THERE BEEN CHANGES IN THE LEGISLATION, ACTIONS OF THE ADMINISTRATION (NEW PLANS, NEW PROJECTS), BUDGET AND/OR MUNICIPAL MANAGEMENT.

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Yes, since the initiation of this program supporting legislation and the city budget annually accommodate Bangkit. (The Bangkit Berdaya Law and Regulation attached).

IMPACTS ON THE ACTORS. CULTURAL EFFECTS AMONG PARTICIPANTS AND CULTURAL EFFECTS AT THE ADMINISTRATION (TECHNICAL STAFF, POLITICAL STAFF) CAN BE DESCRIBED?

Bangkit Berdaya has changed the community's and local government's thoughts on how to develop Jambi city. It enhances and solidifies the teamwork culture of both community and local government actors. In the community it enhances the sense of belonging with the work that they've done. It makes them more likely to maintain the infrastructure they build. It also implants in their minds that development is not just a government responsibility, but theirs as well.

It also improves the skills, capacities and knowledge of city employees regarding procurement, teamwork and ego management among departments.

EXTERNAL IMPACTS. IS THE EXPERIENCE TRANSFERABLE? CAN IT BE REPLICATED IN ANOTHER CITY OR BY ANOTHER ORGANISATION?

Yes, this program can be replicated to other districts of Jambi Province or all Indonesia In fact some districts of Jambi province have emulated the program in their municipalities.

G. EVALUATION AND MONITORING.

DESCRIBE SHORTLY WHAT KIND OF EVALUATION (INTERNAL/EXTERNAL) HAS BEEN FORESEEN FOR THE PROCESS, WHO WILL CONDUCT IT AND WHICH PARAMETERS WILL BE MEASURED.

Evaluation has been limited to whether the projects in each proposal have been done properly by standards of the Public Works department. External evaluation is still limited to see up to the physical project, whether it has been built based on the recommendation from the Public Work Department.

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WILL CITIZENS BE INVOLVED IN THE EVALUATION? WILL THEY BE PROVIDED WITH THE EVALUATION'S RESULTS?

So far community involvement in evaluation is limited to providing verbal feedback. We plan a future paper evaluation survey to record feedback.

ONCE THE EVALUATION PROCESS IS FINALIZED, IS THERE A CITIZENS' MONITORIZATION/ FOLLOW UP PROCESS FORESEEN?

The project was monitored under the head of subdistrict and village heads, together with citizens.

H. ABSTRACT AND CONCLUSIONS.

HIGHLIGHTS OF THE EXPERIENCE.

So far the Bangkit Berdaya program has positively impacted the community at large, primarily in the communities receiving assistance..

- It has many positive aspects, among them:
- Reduces local government expenses by 45%;
- The work can be done faster by involving all levels of the community;
- Solidifies community, promoting "gotong- royong" values, and increases the community's sense of ownership.

FUTURE CHALLENGES TO ACHIEVE.

So far there are no major obstacles in implementing the activities. It has empowered communities to write quality proposals and execute infrastructure projects well.

WHY CAN THE EXPERIENCE BE CONSIDERATED INNOVATIVE?

This initiative is revolutionary because it has never been done before in Jambi or in Indonesia generally. It is innovative in resurrecting the notion that city development is not solely a government responsibility but rather that of many stakeholders. It reasserts the value of team work, the "Gotong Royong" work ethos

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that genuinely arises from Indonesian culture.