



## PART 1: BASIC DATA

<b>Title of the experience:</b> Metropolitan System for the Promotion and Management of Youth Policies	
<b>Name of the city/region:</b> Lima, Lima.	
<b>Country:</b> Peru	
<b>Institution presenting the candidacy:</b> Metropolitan Municipality of Lima	
<b>Start date of the experience:</b> April 2019	
<b>End date of the experience:</b> December 2022	
<b>Type of candidacy</b>	Innovation on an existing experience
<b>Type of experience</b>	Urban planning
	Workshop/meeting for diagnosis, monitoring, etc.
	Citizen initiative
<b>Objective of the experience</b>	To empower non-organised citizens
	To increase citizen’s rights in terms of political participation
	To connect different tools of participation within a participatory democracy “ecosystem”
	To improve the effectiveness and efficiency of the mechanisms of participatory democracy
	To improve the quality of public decision-making through the mechanisms of participatory democracy
	To improve the evaluation and accountability of the mechanisms of participatory democracy
<b>Territorial area</b>	All the territory
<b>Thematic area</b>	Governance
	Local development
	Social inclusion

## PART 2: DESCRIPTION OF THE EXPERIENCE

### Objectives

#### **Main objective of the innovative experience:**

To promote the design, management and evaluation of local youth initiatives, recognizing young people as strategic actors in the development of their community.

#### **How have you achieved this objective?**

The objective was achieved through the reactivation and implementation of the *Metropolitan System for the Promotion and Management of Youth Policies*, a space for articulation and decision-making of youngsters in the city of Lima, which was created in 2002 and is made up of 3 instances: The Metropolitan Committee on Youth Policy (made up of public and private institutions), the Metropolitan Coordinator of Municipal Youth Programs (made up of district municipalities) and the Metropolitan Council on Youth Participation (made up of youth organizations), each duly represented by its General Assembly and Board of Directors, through which they jointly articulate and coordinate.

The Metropolitan Municipality of Lima appoints the Neighbourhood Participation Management, which, through the Sub-department of Youth, develops the accompaniment, technical assistance and promotes political and administrative capacities of the members of the Metropolitan System with the objective of articulating efforts with a shared vision, and for the implementation of policies, plans, projects and initiatives for the benefit of the youth of Metropolitan Lima.

This inter-sectorial articulation among the members of the Metropolitan System is feasible based on the participative design of the Metropolitan Youth Strategy, the main tool formulated by the Metropolitan System as an action guide to articulate initiatives and proposals to generate spaces for youth participation. In this way, the increase in participation of institutions, municipalities and youth organisations is promoted.





**To what extent has this objective been achieved?**

Following the application of Mayor's Resolution No. 228, dated 13 February, 2019, which establishes the reactivation of the *Metropolitan System for the Promotion and Management of Youth Policies* in the city of Lima, the following results were achieved:

- Three bodies of the Metropolitan System carry out coordinated actions through the implementation of their annual work plan: the Metropolitan Committee on Youth Policies, the Metropolitan Coordinator of Municipal Youth Programs and the Metropolitan Council on Youth Participation.
- Average of 79% work plans execution of the 3 instances of the system during 2019 and 86% execution in the first quarter of 2020.
- 31 municipalities in the city of Lima make up the Metropolitan Coordinator of Municipal Youth Programs.
- 31 public and private institutions working on youth issues make up the Metropolitan Committee on Youth Policy.
- 23 youth meetings, throughout Metropolitan Lima, to gather proposals to solve different problems of the city.
- 86 youth organisations are part of the consultation and decision-making processes developed from the actions of the Metropolitan System.
- 1,400 young people participating in the participatory design of the Metropolitan Youth Strategy

Dimensions of the experience

**Which is the most innovative aspect of the experience?**

The most innovative element has been the development of a guide for territorial action led by young people: the Metropolitan Youth Strategy, a participatory technical instrument that proposes eight thematic axes designed on the basis of the guidelines of the National Bicentennial Plan, the National Youth Policy (as a national technical regulatory framework) and the SGDs at the international level. The eight thematic areas are: health and healthy lifestyles, employability and entrepreneurship, quality education and access, culture of peace and violence prevention, environment and conservation, citizen participation, associationism and governance, social creation and innovation, and cultures and identities. These thematic axes allow the channeling of programs and services at the local level, in the area of youth, in correlation with the objectives prioritised by the National Youth Policy.

This way, since 2019, a process of participative consultation has been initiated with more than 1,400 young people in Metropolitan Lima to learn about their problems and proposals for solutions based on the 8 thematic axes described above. With their proposals for solutions, they coordinate with local governments so that they can implement a National Youth Policy at the territorial level that will benefit the 42 districts of the city of Lima.

Using a platform of articulation for the *Metropolitan System for the Promotion and Management of Youth Policies*, these actions will allow young people to develop their life projects, capacities and skills for the first time with relevant, efficient and effective programmes in which they participate in the design.



**To what extent is the procedure transferable?**

This experience can be replicated in various public or private settings that articulate youth issues, for which methodological instruments have been designed, and can be used for replication:

- Baselines: applied research on the services and programs aimed at youngsters in the municipalities of Metropolitan Lima, in addition to technical information on the programs and projects implemented by the public and private institutions that make up the Metropolitan Youth Policy Committee. This has allowed for a territorial identification of the services offered to young people in accordance with the strategic axes prioritized in the Metropolitan Youth Strategy.
- Methodological guides: technical document that provides a guide for action in the processes of consultation, dialogue and agreement with the youth of Metropolitan Lima.
- Technical visits to the municipalities of Lima to disseminate, raise awareness and encourage public officials to participate in the actions implemented by the Metropolitan System.
- Integrated databases: mapping, identification and registration of youth organisations and civil society institutions, according to geographical location of intervention that allows the articulation of actions with civil society and municipalities in Lima for the strengthening of the *Metropolitan System for the Promotion and Management of Youth Policies*.
- Open data: the databases, assembly minutes and methodological guides are archived in the cloud for which free access and use is provided to the municipalities, public and private institutions and youth organizations that make up the Metropolitan System.
- Good practice: The experience developed from the reactivation of the Metropolitan System will be recorded in an annual report of good practices in citizen participation of youth organizations and municipalities, so that not only will their active participation be encouraged within the framework of the 8 strategic axes that have been prioritised in the Metropolitan Youth Strategy, but also the annual documentation of the experience will be available for its dissemination and replication.

**Why do you consider that the experience is feasible?**

The experience is feasible to implement because it does not require an additional budget to that allocated in each local government. The presence of institutional partners allows technical support, equipment and even funding for different initiatives. The participation of young people in the process of implementing public services and actions allows their commitment and replication of actions at the level of service users.

The implementation of this initiative allows young people to be recognised as strategic actors in the construction of their integral development. Young people must be expressly recognized as strategic actors of development and as subjects of rights, assuming that they are not only the recipients of policies but also and fundamentally actors in the processes of development.



**How has the experience been coordinated with other actors and processes?**

It has been fundamental for the initiative to maintain fluid and transparent communication with the public and private institutions of the Metropolitan Committee on Youth Policy and the district municipalities, as well as youth organisations, by disseminating progress in the process of implementing the work plan of the system's bodies.

The degree of success lies in the coordination structure established by Mayor's Decree No. 10 of 24 October, 2014, by which there is a final articulation and communication body, the Metropolitan Assembly for the Coordination of Youth Policies, through which each instance of the Metropolitan System not only discusses its actions but also makes medium and long-term agreements in favour of youngsters of Lima. These agreements are transferred to concrete actions carried out by each instance in accordance with the role designated in Ordinance No. 462, which creates the Metropolitan System for the Promotion and Management of Youth Policies (approved on 26 December 2002).

**What has been the level of co-responsibility?**

The municipal management assumes the role of articulating and promoting the design of a Metropolitan Public Policy for Youth, prioritising this measure as a first step to articulate actions among the System's instances. To this end, the Sub-Ministry of Youth of the Metropolitan Municipality of Lima assumes the role of consultation, dialogue and articulation as a means to strengthen democratic governance with its peers.

At the local government level, the Metropolitan Coordinator of Municipal Youth Programs, made up of each youth area and/or coordination of the municipalities of Lima, assumes a role in making decisions on the actions to be carried out in this area, without duplicating efforts and with actions aimed at the same end: the fulfillment of the life projects of the youth of Metropolitan Lima.

At the level of youth organisations, the Metropolitan Council for Youth Participation, made up of 20 youth organisations in Lima, assumes a preponderant role in the design, implementation and evaluation of the Metropolitan Youth Strategy, where youth organizations participate in this platform of dialogue and articulation that allows them to have a voice in the decision-making process on policies, programs and projects to be developed in the city.

The Metropolitan Committee on Youth Policy, composed of public and private institutions working on youth issues, has a role in bringing together and providing technical assistance to Lima's municipalities and youth organisations.

Thus, in order to establish a horizontal level of coordination and decision-making, the three bodies transfer their proposals and work plans to the Metropolitan Assembly for the Coordination of Youth Policies, where the three bodies of the system meet, propose, agree and execute coordinated actions while opening a space for accountability.

**Which evaluation and accountability mechanisms were used?**

For the evaluation of the implementation process of the Metropolitan System, the evaluation of results and the evaluation of the impact of the System on youth have been considered.

In order to define the indicators and goals, work has been carried out in coordination with the Metropolitan Committee on Youth Policies, which, through a follow-up and evaluation commission in coordination with the Metropolitan Municipality of Lima, has designed the evaluation methodology for the process.

In the case of the evaluation of results, the designed indicators are collected on a biannual and annual basis covering the following aspects:

- 1.- Execution of joint actions by the members of the Metropolitan System.
- 2.- Performance in the implementation of actions in youth affairs
- 3.- Involvement of the actors of the Metropolitan System
- 4.- Level of participation of organized youth in Lima
- 5.- Implementation of the Metropolitan Youth Strategy

In order to disseminate the results of the participatory design of the Metropolitan Youth Strategy, public validation meetings were held:

- 4 meetings for public validation of the results of the participatory design of the Metropolitan Strategy with young people from Metropolitan Lima, in North, Central, South



and East Lima with the participation of around 300 young people from youth organisations.

- 3 meetings for public validation of the results of the participatory design of the Metropolitan Strategy with local authorities from municipalities in North, East, Central and South Metropolitan Lima.

The results of the analysis of the results evaluation of the Metropolitan Youth Strategy will be presented as follows:

- 2 technical reports on the results of the implementation of the Metropolitan Youth Strategy, in July and December 2020.
- 2 Metropolitan Assemblies for the Coordination of Youth Policies (August and December 2020), where the three entities of the System will report on their progress in the implementation of their work plans and the results of the implementation of the Metropolitan Youth Strategy, which will be disseminated through the channels of the Metropolitan Municipality of Lima for real-time follow-up by the young population of Lima.

The results of the impact assessment will be presented at the end of the experience, in 2022, It has been established that the following documents will be disseminated:

- Final technical report that will be delivered to the next municipal management as a good practice that can continue its implementation in a sustainable way in the following years.
- Report of the Metropolitan Youth System: a document that will systematise the experience. The document will be prepared at the end of the experience (2022).

**Annexes:**

[Video](#)

[Annex I](#)

[Annex II](#)